

From vision to legislation: developing an integrated care approach in Scotland

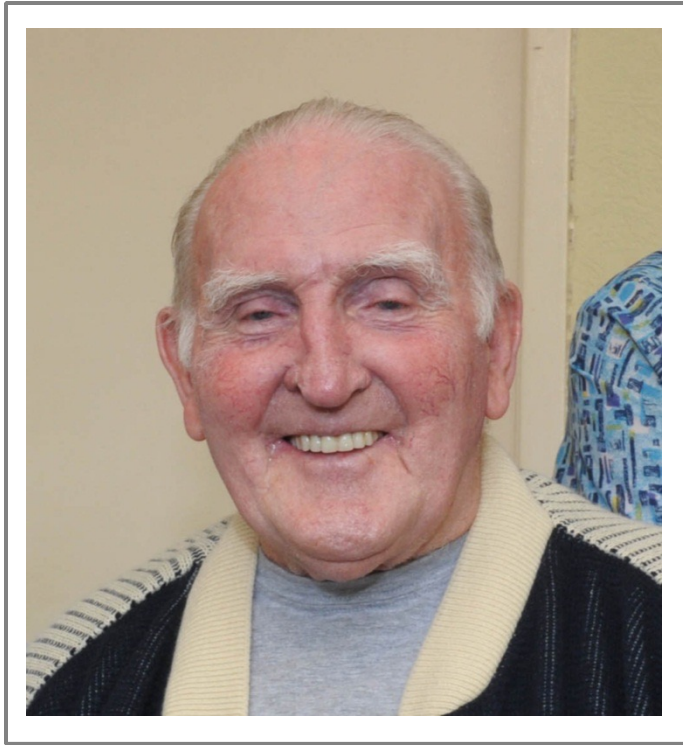
Geoff Huggins
Director, Health and Social Care Integration



The End

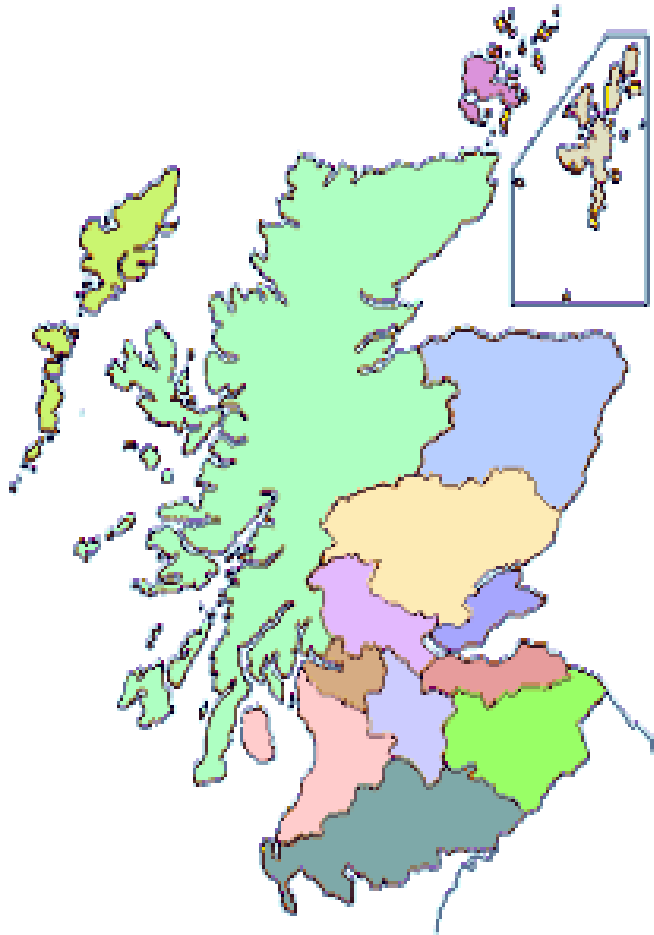
NEXT EXIT ↗





What does the system look like now?

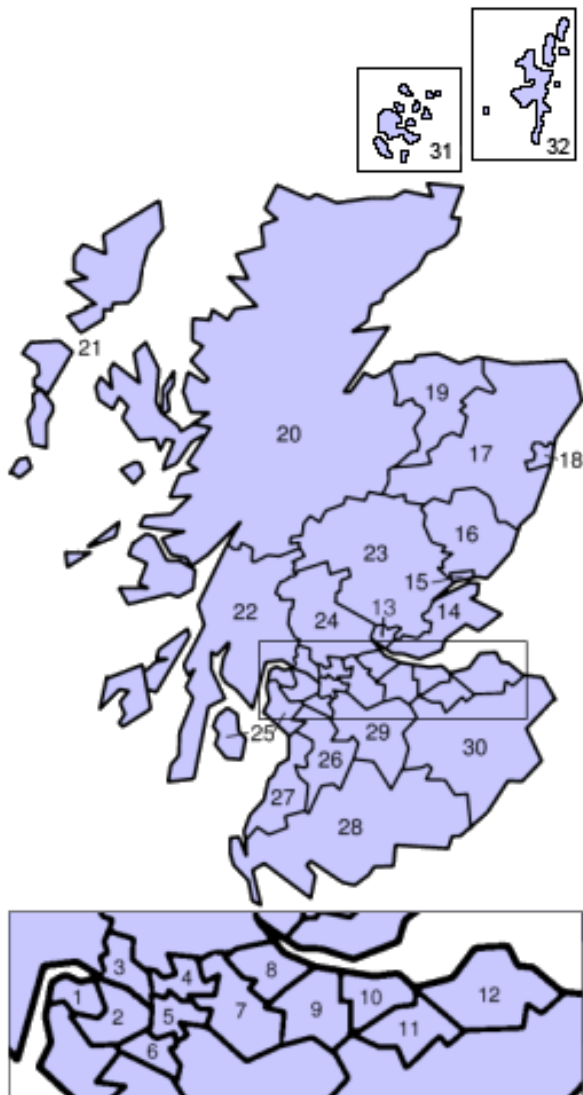
Health provision



- NHS Ayrshire and Arran
- NHS Borders
- NHS Dumfries and Galloway
- NHS Fife
- NHS Forth Valley
- NHS Grampian
- NHS Greater Glasgow and Clyde
- NHS Highland
- NHS Lothian
- NHS Lanarkshire
- NHS Orkney
- NHS Shetland
- NHS Tayside
- NHS Western Isles

What does the system look like now?

Social care provision



1. Inverclyde
2. Renfrewshire
3. West Dunbartonshire
4. East Dunbartonshire
5. Glasgow
6. East Renfrewshire
7. North Lanarkshire
8. Falkirk
9. West Lothian
10. Edinburgh
11. Midlothian
12. East Lothian
13. Clackmannanshire
14. Fife
15. Dundee
16. Angus
17. Aberdeenshire
18. Aberdeen
19. Moray
20. Highland
21. Western Isles
22. Argyll and Bute
23. Perth and Kinross
24. Stirling
25. North Ayrshire
26. East Ayrshire
27. South Ayrshire
28. Dumfries and Galloway
29. South Lanarkshire
30. Scottish Borders
31. Orkney
32. Shetland

not a new idea in Scotland...

Joint Futures programme 2000

Community Care and Health (Scotland) Act 2002

NHS Reform (Scotland) Act 2004

Community Health Partnerships 2006

Reshaping Care for Older People 2011

Change Fund 2012

so, what do we know now?

1. Plan for populations, not delivery structures
2. Pool resources – money and people
3. Embed clinicians and care professionals in planning, resource allocation and commissioning
4. Strong leadership with a focus on outcomes

let's go back to the start



“Let me be clear about the objectives of this programme of reform. We want to ensure that adult health and social care services are firmly integrated around the needs of individuals, their carers and other family members; that the providers of those services are held to account jointly and effectively for improved delivery; that services are underpinned by flexible, sustainable financial mechanisms that give priority to the needs of the people they serve rather than the needs of the organisations through which they are delivered; and that those arrangements are characterised by strong and consistent clinical and professional leadership.”

Nicola Sturgeon, MSP, Deputy First Minister and Cabinet Secretary for Health and Wellbeing, December 2011

let's break that down

1. adult health and social care services are firmly integrated around **the needs of individuals, their carers and other family members**;
2. the providers of those services are **held to account jointly and effectively for improved delivery**;
3. services are underpinned by **flexible**, sustainable financial mechanisms that **give priority to the needs of the people they serve** rather than the needs of the organisations through which they are delivered; and
4. those arrangements are characterised by **strong and consistent clinical and professional leadership**.

Guiding principle:

“ . . . effective services must be designed with and for people and communities – not delivered ‘top down’ for administrative convenience”

The Christie Commission Report
Commission on the future delivery of public services, June 2011

Key dates

- Consultation – May – October 2012
- Bill introduced to Parliament – May 2013
- Bill passed – unanimously – February 2014
- Royal Assent – April 2014
- Secondary legislation complete – December 2014
- First Integration Schemes approved – February 2015
- First partnerships go live – April 2015
- All partnerships in place – April 2016

- A **Ministerial Strategic Group for Health and Community Care**, chaired by the Cabinet Secretary and made up of local political and NHS leaders
- A **Bill Advisory Group**, chaired by the Cabinet Secretary and made up of senior officials and professionals
- Numerous **expert working groups**, covering, e.g., clinical standard, governance, finance, etc.
- And a lot of listening, a lot of talking and a lot of very hard work over 4 years – so far!

- Principles for integrated health and social care
- Nationally agreed outcomes for health and wellbeing
- Integrated governance arrangements for health and social care
- Integrated budgets for health and social care
- Strategic planning
- A focus on localities

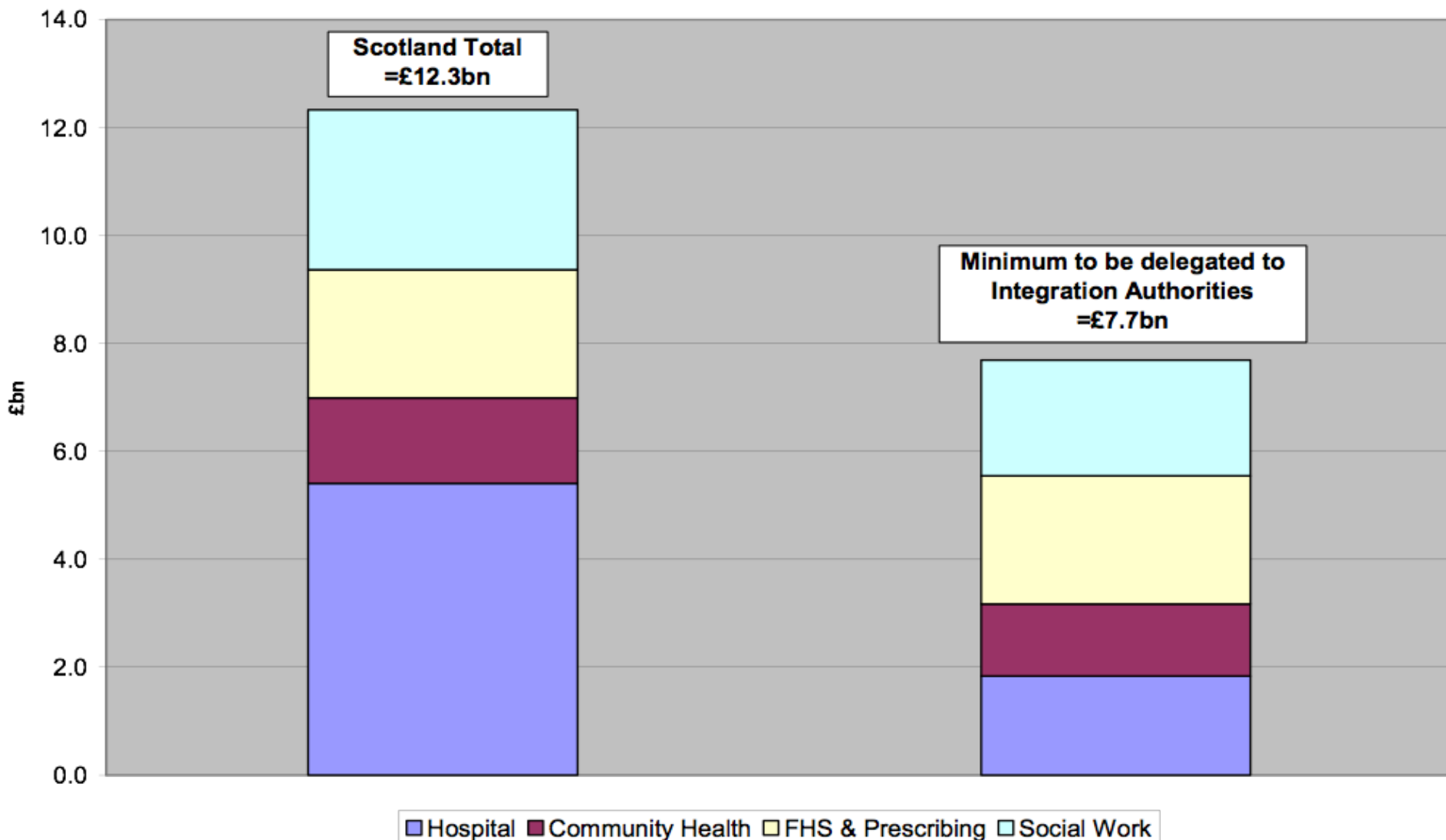
National outcomes (slide 1)

1. People are able to look after and improve their own health and wellbeing and live in good health for longer.
2. People, including those with disabilities, long term conditions, or who are frail, are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community.
3. People who use health and social care services have positive experiences of those services, and have their dignity respected.
4. Health and social care services are centred on helping to maintain or improve the quality of life of service users.
5. Health and social care services contribute to reducing health inequalities.

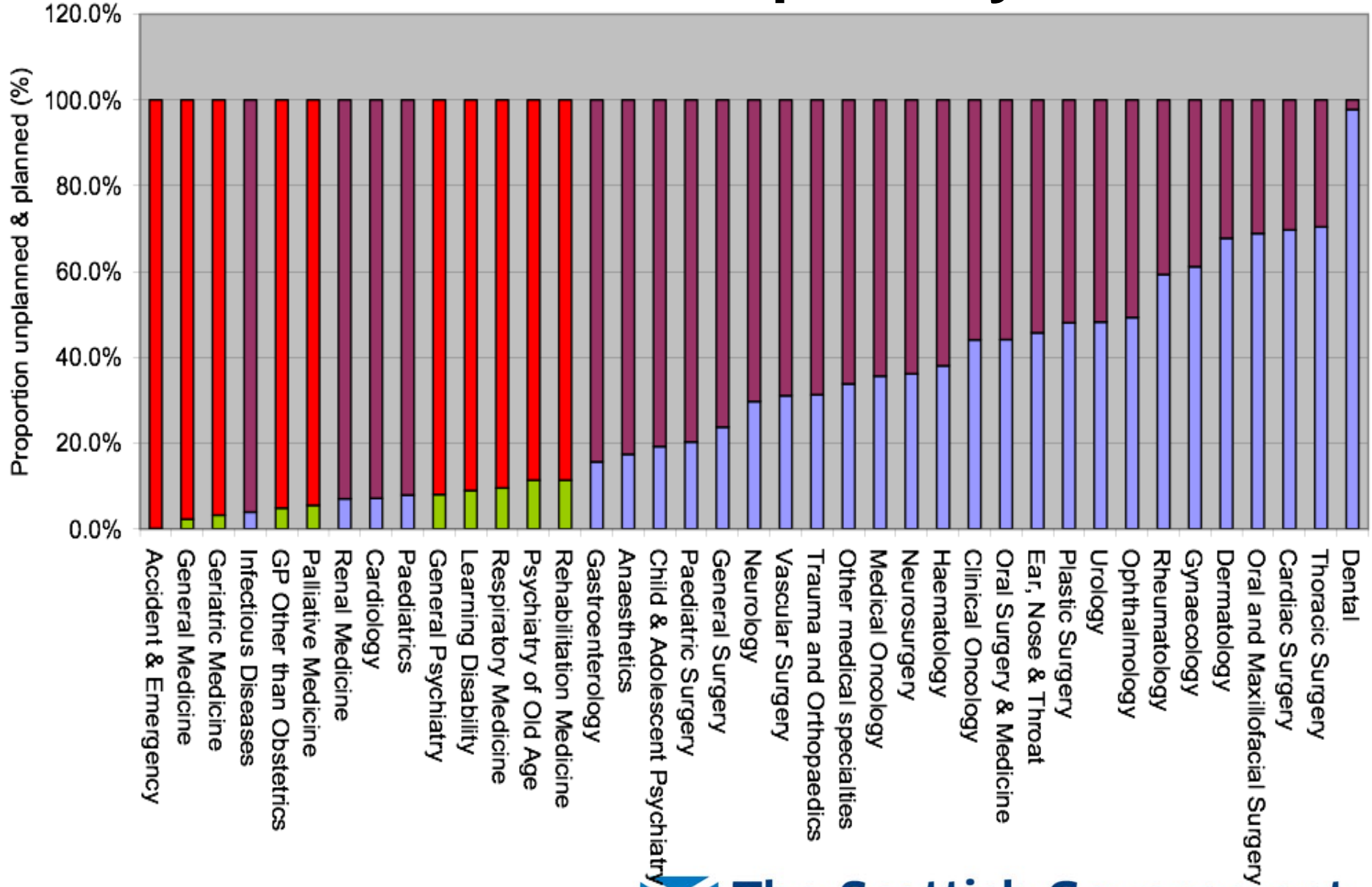
National outcomes (slide 2)

6. People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and wellbeing.
7. People who use health and social care services are safe from harm.
8. People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.
9. Resources are used effectively and efficiently in the provision of health and social care services.

This is not a marginal change . . .



It's about the whole pathway of care



are we there yet?

Reflections

- Its about the outcomes, but people often want to talk about the process...
- Everyone wants change, but its easier when other people have to do it...
- There are some really hard-edged challenges where it has to work quickly, but change takes time...
- Its iterative, we are making large and small gains all the time...

“The whole point—indeed, the only point—of integrating health and social care is to improve people’s lives. Even as we debate the bill, our focus is on improving outcomes for people who currently use health and social care services across Scotland...”

**Alex Neil MSP, Cabinet Secretary, Scottish Parliament,
February 2014**

Health and Social Care Integration



Supporting people to live well and independently at home or
in a homely setting in their community for as long as possible

- www.scotland.gov.uk/HSCI
- follow us on twitter @scotgovIRC

There's no ward like home



<http://blogs.scotland.gov.uk/health-and-social-care-integration>